

About McCormick

McCormick & Company, Incorporated is a global leader in flavor. With \$4 billion in annual sales, the company manufactures, markets and distributes spices, seasoning mixes, condiments and other flavorful products in the entire food industry – retail outlets, food manufacturers and foodservice businesses.

Every day, no matter where or what you eat, you can enjoy food flavored by McCormick. McCormick Blends Pleasure in Flavor™

To learn more please visit us at www.mccormick.com

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(Financial tables follow)

McCormick & Company, Incorporated

Consolidated Income Statement

for periods ending November 30 (in millions except per share data)

	Three Months Ended		Twelve Months Ended	
	2012	2011	2012	2011
Net sales	\$ 1,166.8	\$ 1,102.7	\$ 4,614.3	\$ 4,391.6
Cost of goods sold	482.4	428.1	1,806.6	1,621.5
Gross profit	684.4	674.6	2,807.7	2,770.1
Selling, general and administrative expense	46.7%	41.7%	1,077.9	81.7%
Operating income	266.4	260.4	1,029.8	260.2
Interest expense	13.9	13.6	54.6	51.2
Other income (expense), net	8.1	10.0	2.6	2.3
Income from consolidated operations before income taxes	187.9	175.3	526.1	491.4
Income taxes	62.6	52.3	138.9	126.9
Net income from consolidated operations	125.3	123.0	387.2	364.5
Income from unconsolidated operations	12.6	15.5	31.6	25.4
Net income	\$ 140.9	\$ 138.5	\$ 418.8	\$ 389.9
Earnings per share – basic	\$ 1.22	\$ 1.00	\$ 3.37	\$ 2.32
Earnings per share – diluted	\$ 1.21	\$.99	\$ 3.36	\$ 2.30
Average shares outstanding – basic	132.5	132.9	132.7	132.7
Average shares outstanding – diluted	134.1	134.3	134.3	134.3

McCormick & Company, Incorporated

Consolidated Balance Sheet

at November 30 (in millions)

	2012	2011
Assets		
Cash and cash equivalents	\$ 79.8	\$ 53.9
Trade accounts receivable, net	465.9	427.0
Inventory	819.8	813.7
Prepaid expenses and other current assets	266.6	269.6
Total current assets	1,532.1	1,564.2
Property, plant and equipment, net	361.9	323.1
Goodwill	1,689.3	1,694.2
Intangible assets, net	325.5	325.0
Investments and other assets	333.9	333.9
Total assets	\$ 4,142.8	\$ 4,040.4
Liabilities		
Short-term borrowings and current portion of long-term debt	\$ 392.6	\$ 222.4
Trade accounts payable	379.9	346.6
Other account liabilities	819.9	864.9
Total current liabilities	1,592.4	1,434.9
Long-term debt	779.2	1,029.7
Other long-term liabilities	269.4	322.3
Total liabilities	2,641.0	2,787.9
Shareholders' equity		
Common stock	969.2	821.9
Retained earnings	594.6	838.8
Accumulated other comprehensive loss	(178.9)	(261.0)
Non-controlling interests	123.9	133.8
Total shareholders' equity	1,501.3	1,513.6
Total liabilities and shareholders' equity	\$ 4,142.8	\$ 4,040.4

McCormick & Company, Incorporated

Consolidated Cash Flow Statement

for the year ended November 30 (in millions)

	2012	2011
Operating activities		
Net income	\$ 407.8	\$ 374.2
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	102.9	95.3
Stock-based compensation	26.3	12.9
Income from unconsolidated operations	(21.5)	(25.4)
Changes in operating assets and liabilities	(89.8)	(176.2)
Dividends from unconsolidated affiliates	19.6	38.6
Net cash provided by operating activities	424.3	309.4
Investing activities		
Acquisition of businesses and joint venture interests	-	(441.4)
Capital expenditures	(116.3)	(86.7)
Proceeds from sale of property, plant and equipment	3.2	5.4
Net cash used in investing activities	(113.1)	(422.3)
Financing activities		
Share repurchases, net	(74.7)	214.7
Long-term debt repayments	8.8	252.8
Long-term debt repayments	(8.8)	(101.3)
Proceeds from exercised stock options	51.7	14.0
Common stock acquired by purchase	(152.2)	(88.3)
Dividends paid	(124.2)	(128.6)
Net cash (used in) provided by financing activities	(259.4)	167.3
Effect of exchange rate changes on cash and cash equivalents	3.4	12.8
Increase in cash and cash equivalents	20.0	6.2
Cash and cash equivalents at beginning of year	53.9	50.9
Cash and cash equivalents at end of year	\$ 73.9	\$ 53.9

SOURCE: McCormick & Company, Incorporated