



**McCormick Delivers Strong Second Quarter Financial Results**

June 24, 2010

SPRING, Md., June 24, 2010 (BUSINESS WIRE) — McCormick & Company, Incorporated (NYSE:MKC), today reported a strong increase in profit for the second quarter of its 2010 fiscal year:

- **Earnings per share grew at a double-digit rate on increased sales and higher margins.**
- **Brand marketing was increased 15% to build consumer awareness and trial of new products.**
- **COGS cost savings are expected to exceed \$40 million in 2010.**

About Sales, Operating Profit and COGS: McCormick has achieved excellent financial results through the first half of 2010. During this period, we have increased our marketing support 2% to introduce consumers to some great new products and to feature the convenience, health, value and great taste of our leading brands. Our employees have made great strides with our Comprehensive Continuous Improvement program, which is our ongoing program to improve productivity and reduce costs throughout the Company. We now expect COGS-led savings to exceed \$40 million in 2010. This level of performance demonstrates the effectiveness of our strategy and growth initiatives, particularly in an economic environment that remains challenging. As we look ahead to the second half of our fiscal year, we are well-positioned to deliver record results in 2010.\*

In the second quarter of 2010, sales grew 5% from favorable currency exchange rates and higher volume and product mix. For the consumer business, the Company increased sales with expanded distribution and the launch of new products which were supported with a dedicated marketing campaign. A solid performance in the Americas and an 18% sales increase in China offset weakness in certain markets in Europe during the quarter. For the industrial business, new product success drove sales growth in each region, with double-digit increases in the Europe, Middle East and Africa (EMEA) regions and China.

The Company achieved significant increases in both operating income and operating income margin in the second quarter with higher sales and COGS-led cost savings. Savings from COGS were also a primary driver behind improved gross profit margin which rose to 40.9% from 39.9% in the year-ago period. Selling, general and administrative expenses rose with \$2 million of additional brand marketing support, as well as higher costs for retirement benefits and fuel. By comparison, selling, general and administrative expense in the second quarter of 2009 included \$7 million of cost related to the bankruptcy of the Company's primary food service distributor in the U.S. In the second quarter of 2010, income from unconsolidated operations increased from 78% to 81% increase in sales, lower fixed costs and favorable foreign currency exchange rates. Net income grew \$15 million due to higher operating income, a favorable tax rate and the increase in income from unconsolidated operations.

Earnings per share rose 10% to \$0.49 from \$0.38 in the second quarter of 2009. The \$0.11 per share increase included \$0.04 per share of restructuring charges recorded in the second quarter of 2009. The remaining \$0.07 per share increase was driven by higher operating income, as well as a favorable tax rate and the increase in income from unconsolidated operations. Year-to-date cash flow from operations in 2010 was \$85 million compared to \$87 million in the first half of 2009, which had the benefit of a significant decline in accounts receivable.

Based on the financial performance achieved in the first half of 2010, the Company expects to achieve 2010 earnings per share at the upper end of its \$2.48 to \$2.54 target range. While the Company achieved excellent profit increases in the first two quarters of 2010, profit growth in the second half of 2010 is expected to moderate, due to a higher tax rate, increased cost for benefits and for certain raw materials, a less favorable increase in income from unconsolidated operations and unfavorable currency exchange rates. While sales are still expected to grow 2 to 4% in local currency, the impact of longer currency exchange is expected to lower sales by 2% in the second half based on current rates. 100% excellent progress through the first half of the year, savings from COGS in supporting the Company's total gain of \$1.14 billion and are now expected to exceed \$40 million in 2010 and gross profit margin improvement is expected to exceed 2 percentage points.

**Business Segment Results**

**Consumer Business**

(in millions)

	Three Months Ended		Six Months Ended	
	5/31/10	5/31/09	5/31/10	5/31/09
Net sales	\$482.7	\$435.1	\$906.2	\$855.7
Operating income	68.2	65.1	145.0	136.1
Operating income, excluding restructuring charges	68.2	71.7	145.0	145.0

Consumer business sales rose 4% when compared to the second quarter of 2009. In local currency, a sales increase of 1% was driven by growth in volume and product mix.

- **Consumer sales in the Americas rose 4% and in local currency grew 2%. The Company grew volume and product mix by 2% with the launch of Recipe Inspirations and other new products, distribution gains in the U.S. and Canada, and increased brand support behind popular items such as Grill Mates.**
- **Consumer sales in EMEA rose 2% and in local currency declined 1%. In response to lower commodity costs, the Company passed through 3% in reduced pricing for certain products during this period. Sales volume and product mix rose with the introduction of innovative products, increased demand from food service distributors and new business won with customers based on McCormick's reputation for quality and reliability.**
- **In EMEA, industrial sales rose 2%, and in local currency increased 1%. Sales to quick service restaurants were strong during this period due in part to the introduction of new sauces. In the U.K., there has been an improvement in food service sales versus the year-ago period.**
- **In the Asia-Pacific region, industrial sales rose 24% and in local currency grew 13% with improving quick service restaurant traffic and new product gains in China.**

For the second quarter, operating income for the consumer business was \$68 million down by higher sales and COGS cost savings. Due largely to additional brand marketing in the period, operating income was below the second quarter of 2009 when measured on a comparable basis, excluding restructuring charges recorded in the prior year.

**Industrial Business**

(in millions)

	Three Months Ended		Six Months Ended	
	5/31/10	5/31/09	5/31/10	5/31/09
Net sales	\$346.8	\$322.2	\$698.8	\$651.1
Operating income	28.3	17.4	58.4	33.3
Operating income, excluding restructuring charges	28.3	17.7	58.4	33.8

Industrial business sales rose 7% when compared to the second quarter of 2009. In local currency, a sales increase of 2% was driven by strong growth in volume and product mix, partially offset by a reduction in pricing as lower commodity costs were passed through to customers.

- **Industrial sales in the Americas rose 2% and in local currency declined 1%. In response to lower commodity costs, the Company passed through 3% in reduced pricing for certain products during this period. Sales volume and product mix rose with the introduction of innovative products, increased demand from food service distributors and new business won with customers based on McCormick's reputation for quality and reliability.**
- **In EMEA, industrial sales rose 2%, and in local currency increased 1%. Sales to quick service restaurants were strong during this period due in part to the introduction of new sauces. In the U.K., there has been an improvement in food service sales versus the year-ago period.**
- **In the Asia-Pacific region, industrial sales rose 24% and in local currency grew 13% with improving quick service restaurant traffic and new product gains in China.**

The Company has continued to work toward a more favorable business mix and productivity improvements for its industrial business. Operating income grew \$12 million on a comparable basis with the second quarter of 2009, excluding restructuring charges recorded in the prior year. In the second quarter of 2009, the Company also recorded \$7 million of costs related to the bankruptcy of its major U.K. distributor which is included in the \$12 million increase.

**Non-GAAP Financial Measures**

The non-GAAP information in this press release is not a measure that is defined in generally accepted accounting principles ("GAAP"). The non-GAAP information in this press release excludes restructuring charges recorded in fiscal year 2009. Management believes the non-GAAP information is important for purposes of comparison of prior periods and development of future projections and earnings growth projections. This information is also used by management to measure the profitability of our on-going operations and analyze the Company's business performance and trends. Management believes the non-GAAP measures provide a more consistent basis for assessing the Company's performance than the stated GAAP equivalent. Management therefore uses the non-GAAP information alongside the most directly comparable GAAP measure in this press release.

**Reconciliation of GAAP to non-GAAP Financial Measures**

The Company has provided below certain non-GAAP financial results including amounts related to a restructuring program which ended in 2009.

(in millions except per share data)

	Three Months Ended		Six Months Ended	
	5/31/10	5/31/09	5/31/10	5/31/09
Operating income	\$ 97.2	\$ 62.5	\$ 198.4	\$ 172.4
Impact of restructuring charges	-	0.9	-	7.3
Adjusted operating income	\$ 97.2	\$ 63.4	\$ 198.4	\$ 179.7
% increase versus prior period	6.1	%	18.4	%

Net income	\$ 66.2	\$ 50.7	\$ 134.2	\$ 108.4
Impact of manufacturing changes	- 4.7	-	-	5.0
Adjusted net income	\$ 61.5	\$ 50.7	\$ 134.2	\$ 113.4
% increase versus prior period	16.3	%	16.3	%
Earnings per share - diluted	\$ .49	\$ .38	\$ 1.08	\$ .82
Impact of manufacturing changes	- .04	-	-	.04
Adjusted earnings per share - diluted	\$ .45	\$ .42	\$ 1.08	\$ .86
% increase versus prior period	16.7	%	16.3	%

\* The impact of manufacturing activity on net income includes manufacturing changes included in total of goods sold. \$ (1.1) \$ 1.0  
 Manufacturing changes (8.8) (7.3) )  
 Net impact included in income taxes 2.2 1.3 )  
 \$ (4.7) \$ (5.0)

**Live Webcast**  
 As previously announced, McCormick will host a conference call with analysts today at 9:00 a.m. ET. The conference call will be webcast live via the McCormick web site. Go to [www.mccormick.com](http://www.mccormick.com) and follow directions to listen to the call and access the accompanying presentation materials. At the same location, a replay of the call will be available following the live call. Past press releases and additional information can be found at this address.

**Forward-Looking Information**

Certain information contained in this release, including expected trends in net sales and earnings performance, are "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934. Forward-looking statements are based on management's current views and assumptions and involve risks and uncertainties that could significantly affect expected results. Results may be materially affected by external factors such as damage to our reputation or brand names, business interruptions due to natural disasters or similar unexpected events, actions of competitors, customer relationships and financial condition, the ability to achieve expected cost savings and margin improvements, the successful acquisition and integration of new businesses, fluctuations in the cost and availability of raw and packaging materials, and global economic conditions generally which could include the availability of financing, interest and inflation rates as well as foreign currency fluctuations and other risks described in the Company's filings with the Securities and Exchange Commission. Actual results could differ materially from those projected in the forward-looking statements. The Company undertakes no obligation to update or revise publicly any forward-looking statements, whether as a result of new information, future events or otherwise.

**About McCormick**  
 McCormick & Company, Incorporated ([www.mccormick.com](http://www.mccormick.com)) is a global leader in the manufacture, marketing and distribution of spices, seasonings, specialty foods and flavors to the entire food industry - retail outlets, food manufacturers and food service businesses.

**Second Quarter Report**  
**Consolidated Income Statement (Unaudited)**  
 (in millions except per share data)

	Three Months Ended		Six Months Ended	
	May 31, 2010	May 31, 2009	May 31, 2010	May 31, 2009
Net sales	\$ 796.3	\$ 757.3	\$ 1,562.8	\$ 1,475.8
Cost of goods sold	471.6	455.1	953.9	883.3
Gross profit	324.7	302.2	608.9	592.5
Selling, general and administrative expenses	403.7	393.9	804.8	787.7
Restructuring charges	209.2	212.9	408.5	423.1
Operating income	87.8	82.3	166.6	172.8
Interest expense	12.3	13.0	24.6	27.5
Other income, net	-	1.2	8.1	1.7
Income from consolidated operations before income taxes	65.2	70.7	149.2	146.6
Income taxes	25.7	23.8	52.1	45.2
Net income from consolidated operations	39.5	46.9	97.1	101.4
Income from discontinued operations	0.7	3.8	15.1	7.0
Net income	\$ 40.2	\$ 50.7	\$ 112.2	\$ 108.4
Earnings per common share - basic	\$ 0.30	\$ 0.33	\$ 0.61	\$ 0.81
Earnings per common share - diluted	\$ 0.49	\$ 0.38	\$ 1.08	\$ 0.82
Average shares outstanding - basic	133.1	150.6	132.7	133.4
Average shares outstanding - diluted	154.8	171.8	154.2	151.8

**Second Quarter Report**  
**Consolidated Balance Sheet (Unaudited)**  
 (in millions)

	May 31, 2010	May 31, 2009
<b>Assets</b>		
Current assets		
Cash and cash equivalents	\$ 23.1	\$ 13.9
Trade accounts receivable, net	218.8	218.8
Inventory	448.8	450.0
Prepaid expenses and other current assets	125.1	85.5
Total current assets	815.8	868.2
Property, plant and equipment, net	413.9	473.0
Goodwill, net	1,177.8	1,100.9
Intangible assets, net	231.8	374.6
Investments and other assets	216.2	202.1
Total assets	\$ 3,106.4	\$ 3,228.8

	May 31, 2010	May 31, 2009
<b>Liabilities and shareholders' equity</b>		
Current liabilities		
Short-term borrowings and current portion of long-term debt	\$ 128.5	\$ 301.0
Trade accounts payable	216.5	226.8
Other accrued liabilities	322.2	261.7
Long-term debt	874.6	881.4
Other long-term liabilities	121.1	226.5
Total liabilities	1,562.9	1,997.4
Shareholders' equity		
Common stock	685.7	588.3
Retained earnings	676.1	485.5
Accumulated other comprehensive (loss)/income	(58.7)	140.7
Nonrecurring reserves	8.3	8.1
Total shareholders' equity	1,543.4	1,222.6
Total liabilities and shareholders' equity	\$ 3,106.4	\$ 3,220.0

**Second Quarter Report**  
**Consolidated Statement of Cash Flows (Unaudited)**  
 (in millions)

	May 31, 2010	May 31, 2009
<b>Cash flows from operating activities</b>		
Net income	\$ 40.2	\$ 108.4
Adjustments to reconcile net income to net cash flow from operating activities:		
Depreciation and amortization	45.9	47.1
Stock based compensation	7.5	7.8
Income from discontinued operations	(15.1)	(7.2)
Change in operating assets and liabilities	(177.8)	(68.7)
Dividends from unconsolidated affiliate	7.7	8.1
Net cash flow from operating activities	63.2	96.7
<b>Cash flows from investing activities</b>		
Capital expenditures	(25.4)	(26.6)
Proceeds from sale of property, plant and equipment	8.2	5.4
Net cash flow used in investing activities	(17.2)	(21.2)
<b>Cash flows from financing activities</b>		
Short-term borrowings, net	28.1	7.2
Long-term debt repayments	(14.2)	(50.1)
Proceeds from exercised stock options	28.7	-
Common stock acquired by purchase	(8.4)	-
Dividends paid	(88.8)	(85.3)
Net cash flow used in financing activities	(54.8)	(128.2)
Effect of exchange rate changes on cash and cash equivalents	(7.6)	1.8
Decrease in cash and cash equivalents	(16.4)	(26.5)
Cash and cash equivalents at beginning of period	23.1	38.9
<b>Cash and cash equivalents at end of period</b>	\$ 23.1	\$ 12.9

SOURCE: McCormick & Company, Incorporated  
 McCormick & Company, Incorporated  
 Corporate Communications  
 JOHN MCCORMICK, 410-771-7110  
[www.mccormick.com](http://www.mccormick.com)  
 or  
 Investor Relations  
 Joyce Brooks, 410-771-7244  
[www.investor.mccormick.com](http://www.investor.mccormick.com)