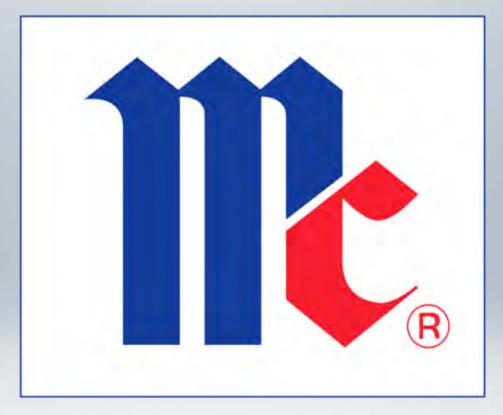


Alan Wilson

Chairman, President & Chief Executive Officer







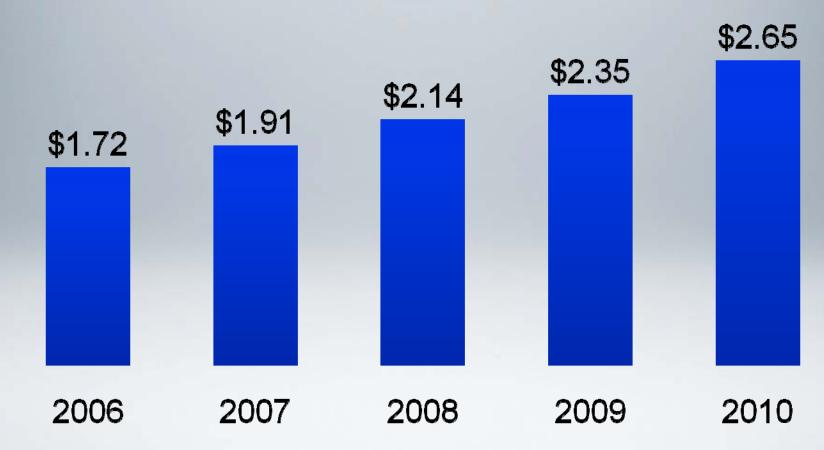
McCORMICK







5th Double-digit Annual EPS Increase*



^{*} On a comparable basis



25 Consecutive Years of Dividend Increases



Passion Point



S&P Dividend Aristocrat

THE YOU CAN BUY

DETER CAMPER AND JOHN CLATTER CEL

PETER SANDER AND JOHN STATTER, CH

2011

- THE EASYST WINS TO REDUCE FRANKLIKE REDK
- + THE MEMES? PLANS FOR DISCENSIONANCE SPOKE.
- 146 BEST 745 FOR FEBRUARY YOUR POSTERIOR

FEATURES NE

McCormick Brings Passion to Flavor™



MKC



* From March 31, 2010

McCormick Brings Passion to Flavor™ McCORMICK



Passion for flavor































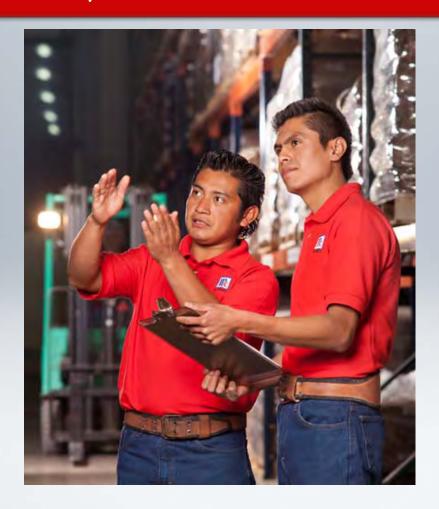








Power of People









Taste You Trust



Inspiring Healthy Choices





Delivering High Performance



Our Core

Passion for flavor



Power of People



McCORMICK

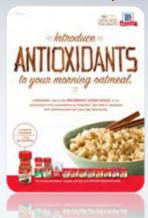
Taste You Trust



Delivering High Performance

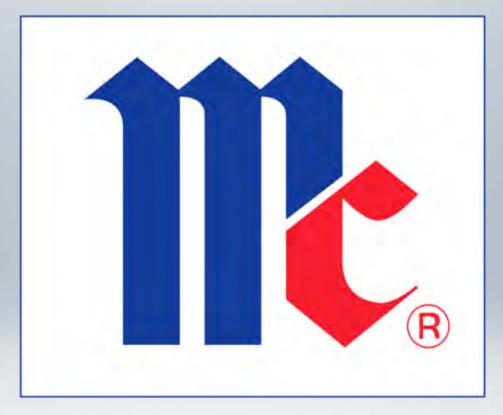


Inspiring Healthy Choices





McCormick Brings Passion to Flavor™ McCORMICK



McCORMICK



Forward-looking Information

Certain information contained in these materials and our remarks are "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934, including those related to: expected results of operations of businesses acquired by us, the expected impact of the prices of raw materials on our results of operations and gross margins, the expected impact of raw material costs and our pricing actions on our results of operations and gross margins, the expected productivity and working capital improvements, expected trends in net sales and earnings performance and other financial measures, the expectations of pension and postretirement plan contributions, the holding period and market risks associated with financial instruments, the impact of foreign exchange fluctuations, the adequacy of internally generated funds and existing sources of liquidity, such as the availability of bank financing, our ability to issue additional debt or equity securities, and our expectations regarding purchasing shares of our common stock under the existing authorization.

Forward-looking statements are based on management's current views and assumptions and involve risks and uncertainties that could significantly affect expected results. Results may be materially affected by external factor such as: damage to our reputation or brand name, business interruptions due to natural disasters or similar unexpected events, actions of competitors, customer relationships and financial condition, the ability to achieve expected cost savings and margin improvements, the successful acquisition and integration of new businesses, fluctuations in the cost and availability of raw and packaging materials, changes in regulatory requirements, and global economic conditions generally which would include the availability of financing, interest and inflation rates as well as foreign currency fluctuations, fluctuations in the market value of pension plan assets and other risks described in our Form 10-K for the fiscal year ended November 30, 2010.

Actual results could differ materially from those projected in the forward-looking statements. We undertake no obligation to update or revise publicly any forward-looking statements, whether as a result of new information, future events or otherwise.

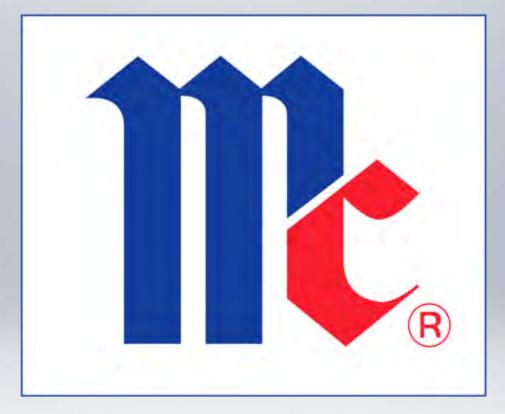
McCormick Brings Passion to Flavor™

Gordon Stetz

Executive Vice President & Chief Financial Officer





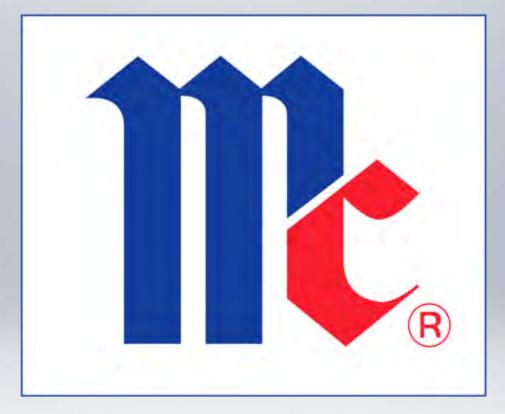


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Strategy for Growth

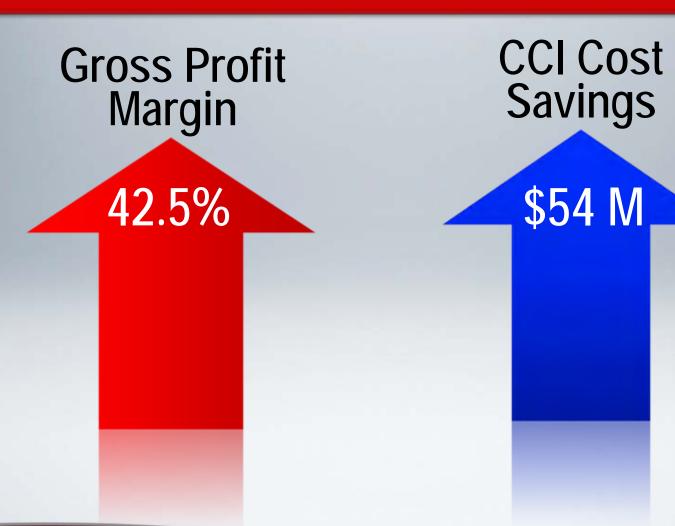




2010 Results: Sales Growth

- ✓ Product innovation
- ✓ New distribution
- ✓ Increased investment in brand marketing support

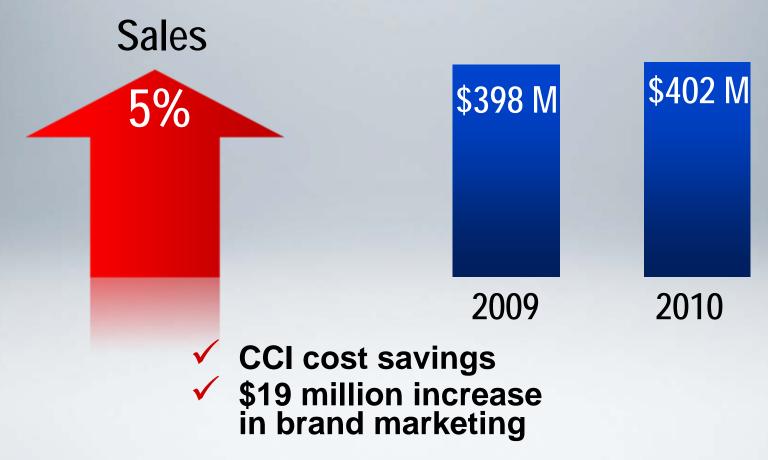
2010 Results





McCormick Brings Passion to Flavor™ McCORMICK

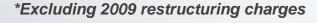
2010 Results: Consumer Business Operating Income





2010 Results: Industrial Business Operating Income







2010 Results: Adjusted Earnings Per Share*





2010 Results: Adjusted Earnings Per Share*

\$2.65

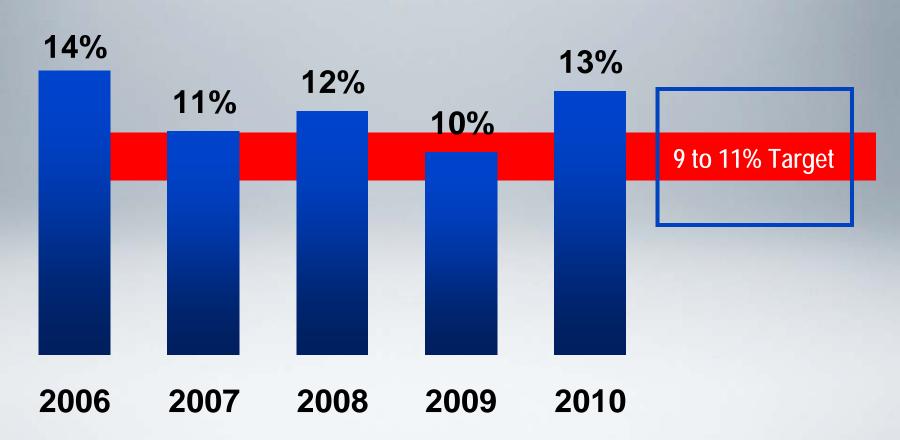
13%

- ✓ Increased operating income
- ✓ Increased joint venture income
- √ Favorable tax rate



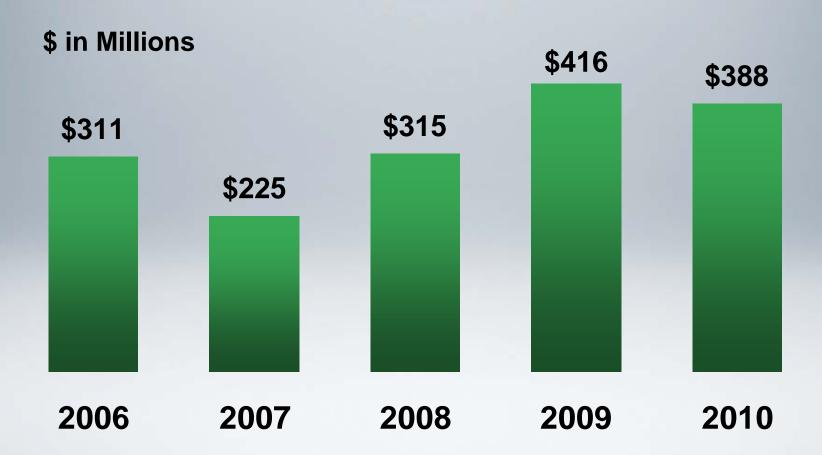
^{*} Excluding items affecting comparability

5th Year of Double-digit Increase in Adjusted EPS





Cash Flow from Operations



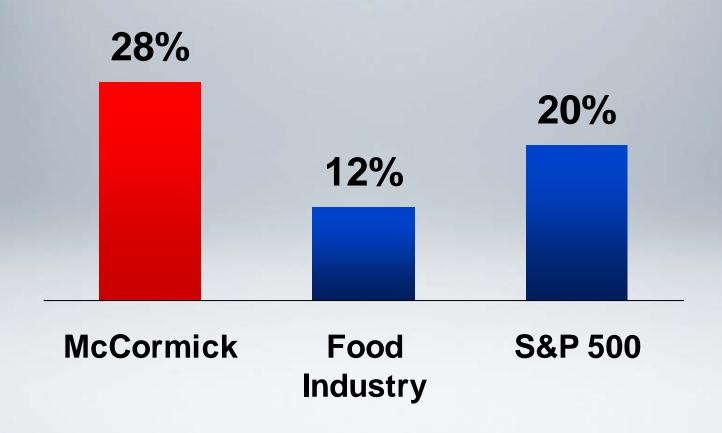


2010 Cash

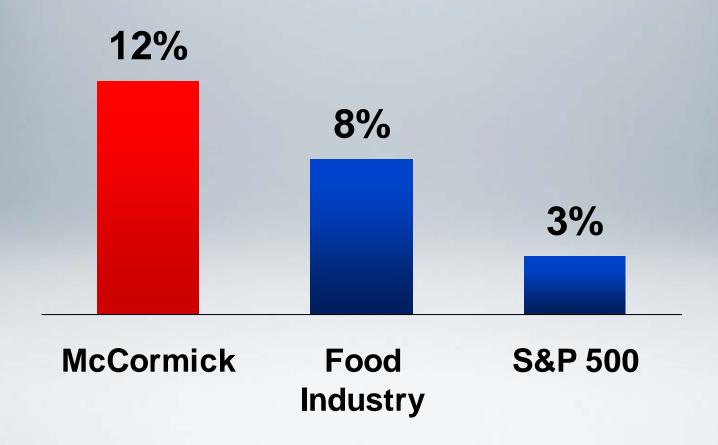
- Returned \$221 million to McCormick shareholders in dividends and share repurchases
- ✓ Reduced debt \$114 million
- ✓ Invested \$89 million in capital projects
- ✓ Invested \$47 million in acquisitions and joint ventures



12-Month Stock Price As of February 28, 2011



Shareholder Return 10-Year Total Return through February 2011





2011 Outlook

McCormick Brings Passion to Flavor

2011 Outlook: Sales Growth

Grow Sales 5-7%*

- 3% Pricing
- 2 4% Volume and product mix

* In local currency

2011 Outlook: CCI Results

At least \$40 million in CCI cost savings



2011 Outlook: Increase Adjusted Earnings Per Share*



^{*} Excluding items affecting comparability

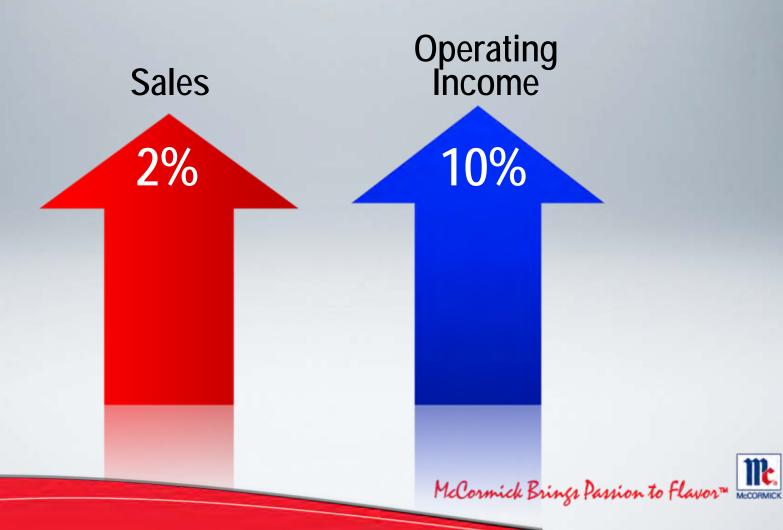




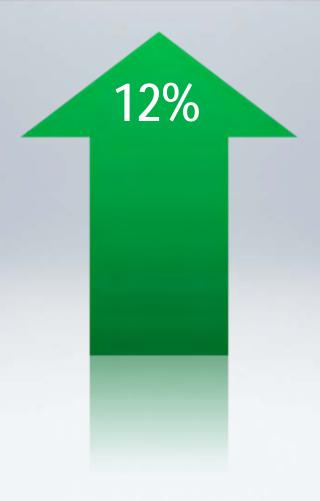
First Quarter 2011 Results

McCormick Brings Passion to Flavor

First Quarter 2011 Results: Sales and Operating Income Growth



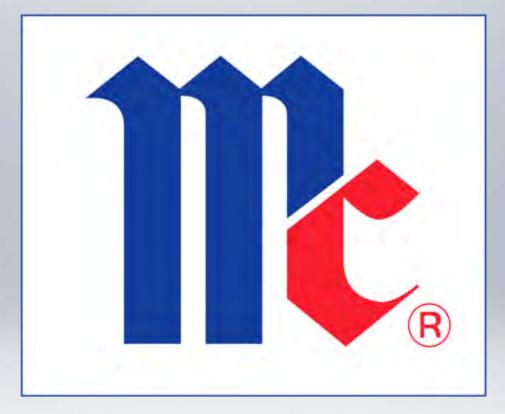
2011 First Quarter Results: Earnings Per Share



Delivering High Performance

- Maintaining financial discipline
- ✓ Investing in growth
- Managing costs
- ✓ Increasing cash and profits
- Committed to dividend





McCORMICK



Our Core

Passion for flavor



Power of People



McCORMICK

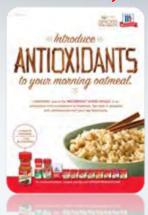
Taste You Trust



Delivering High Performance



Inspiring Healthy Choices





McCormick Brings Passion to Flavor™ McCORMICK

Passion for flavor









































Centers of Excellence





Ideation



Food Insights



Culinology



Sensory & Consumer Insights





Development











17%







2010 marks a milestone It's our 10th anniversary of forecasting the flavors of the year ahead.

Roll over to Explore each pairing:

Roasted Ginger & Rhubarb

Turmeric & Vine-Ripened Tomatoes

Creole Mustard & Shellfish

Chives & Fish Sauce

2009 Holiday Flavor Forecast 2010 Webcast

Chives & Fish Sauce

Savory fusion of French and Asian cuisines. Noodle bowls and marinades or dipping sauces for meat skewers are a natural choice to marry fish sauce and a liberal helping of chives. The pair also put a dynamic spin on red wine vinaigrette for fresh vegetable salads or drizzled on simply steamed fish.

- Asian Vegetables and Noodles with Peannt
- . Deconstructed Spring Roll Salad
- . Thai-Style "Bolognese"





IN IS THE NEW OUT Big flavors and new definitions of "dinner party" brir

ALWAYS IN SEASON
Preserving the peak of ripeness for year-round enjoy

MEATLESS ON THE MENU Mixing up the center of the plate

ETHNIC SIZZLE Tastes of the global grill, appearing in a backyard ne **NEW COMFORT CUISINE**

A renewed appreciation for the integrity of ingredie WHERE THE COCKTAIL MEETS THE KITCHEN Shaken or stirred, tasteful inspiration takes on new





Flavor Forecast

Pickling Spice & Rice Vinegar

Fennel & Peri Peri Sauce

Roasted Curry Powder & Wild Mushrooms

Caramelized Honey & Adzuki Red Beans

Ancho Chill Pepper & Hibiscus

Thyme & Stone Fruits

Mustard Seed & Vermouth

Cliantro & Nut Butters

Herbes de Provence & Popcorn

Green Peppercorn & Goat's Milk









SPICE RUBBED PORK CHOPS







New products ~ 10% of annual sales

























































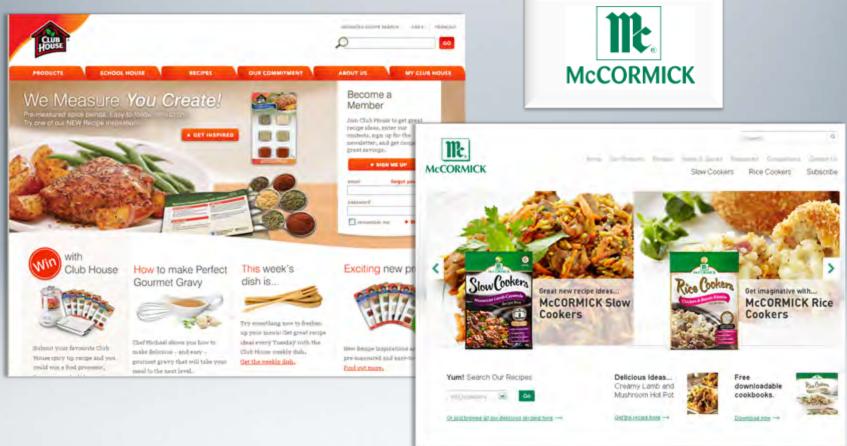




150%



































>\$100 M









Viva um Saboi Viva Sabiõso Viva (McConfrick)





35%

20%

35%

35%

70%







Coriander



Chili **Powder**



Red **Pepper**



Chipolte















Bake more than 50% once a month

62% Bake from scratch

50% Scratch desserts use vanilla





U.S. households grill almost year round



Extreme Grilling...







Joint Venture - India

















Joint Venture - Turkey

Biggest food company in Turkey!





Joint Venture - Mexico

with 2010 sales up 12%!



New products





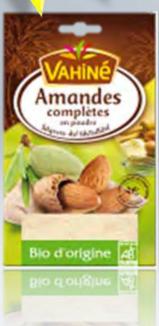






22 new Vahiné dessert products!













Hot sellers in Australia!















Multiple growth avenues in China & Southeast Asia!











It's What You Put Into It.



Sales

Operating Profit

20%

42%







70%

Value-added and highermargin products











Supplier of the Year Awards!!





Flavored by McCormick...

















































Power of People









One Team From Potential to Performance

EMEA MMB

The Americas MMB







Years

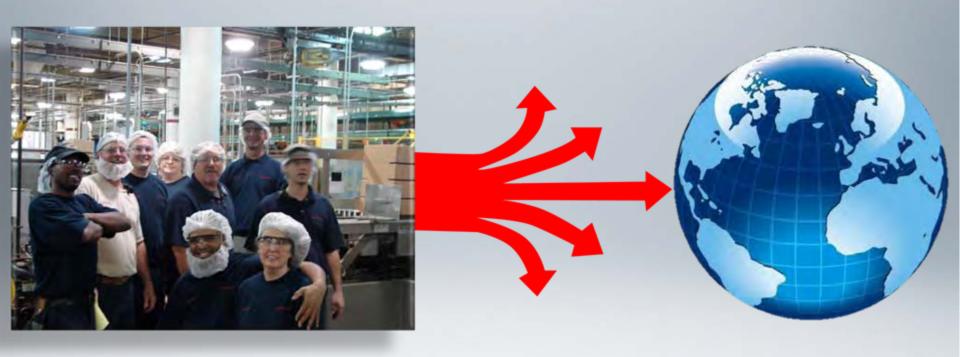








- Expense reduction
- ✓ Improved retention
- ✓ Greater job satisfaction



























Reduced Globally 2005 -2010

Water usage 26%

Greenhouse gas 23%

Solid Waste 22%

Electricity 17%

* Per unit



Haddenham, U.K. facility named "Sustainable Manufacturer of the Year"



Atlanta, GA facility reduced solid waste 43% through recycling



Belcamp, MD solar panel installation









Taste You Trust







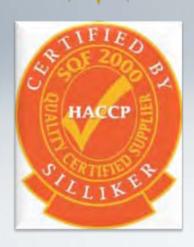






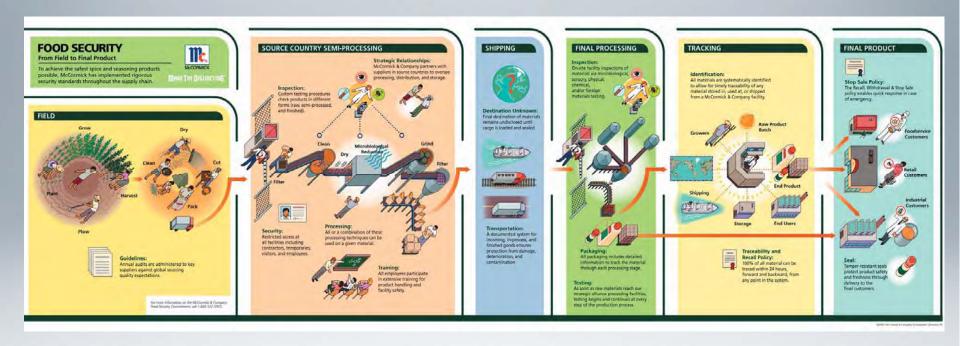


Highest Level of Quality



















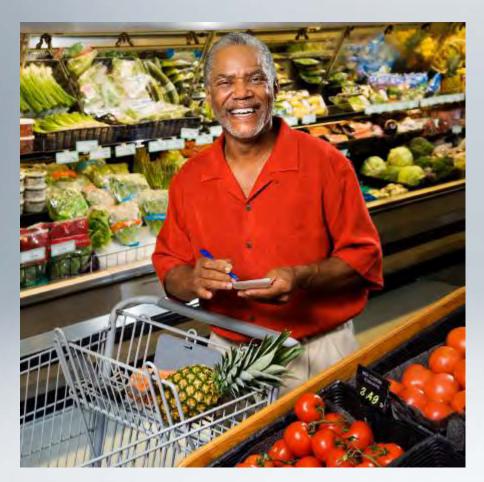




Inspiring Healthy Choices





















= Introduce =

to your morning oatmeal.

CINNAMON, one of the MCCORMICK* SUPER SPICES, is an antioxidant-rich complement to breakfast. Sprinkle ¼ teaspoon onto patrneal and start your day deliciously.







= Introduce =

to your morning scramble.

BLACK PEPPER, one of the MCCORNICK? SUPER SPICES, is known for its

externil armineidant properties. It's also famous for being delicious on scrambfold

Antioxidants
In 7 delicious flavours

there are no ordinary spices. They're the 7 Super Spices. rall of flavour, they're also rich in antibuidants," Antibuidants help light the line radicals in your body. For delicious and reductions recipes, especially created to give you half a transporm of Super Spices in every Lervel, go to www.spicesforhealth.com.au



McCORMICK

www.spicesterhealth.com.au





McCormick Brings Passion to Flavor™

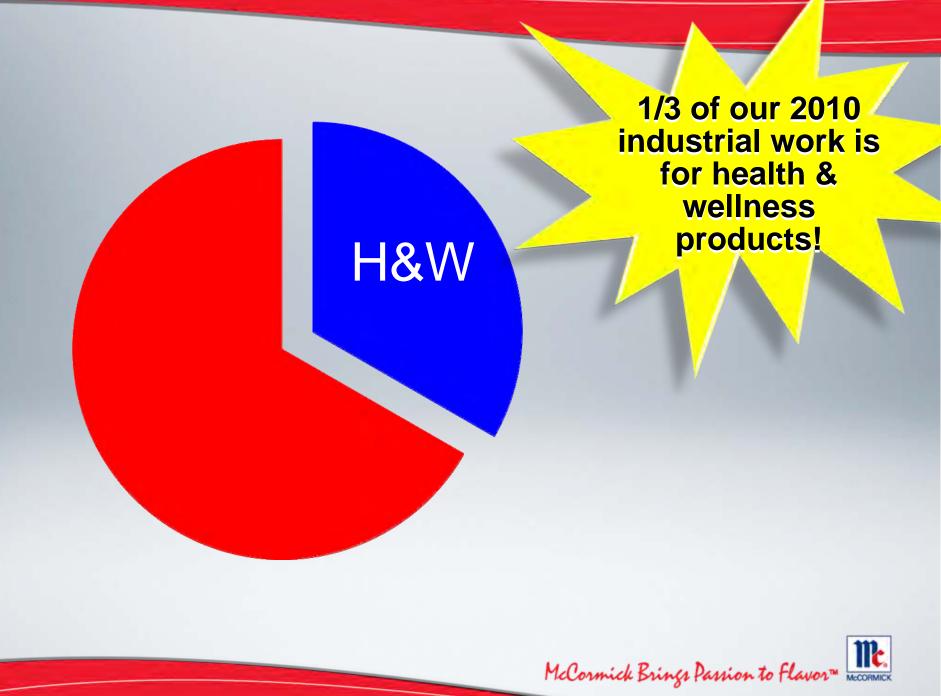












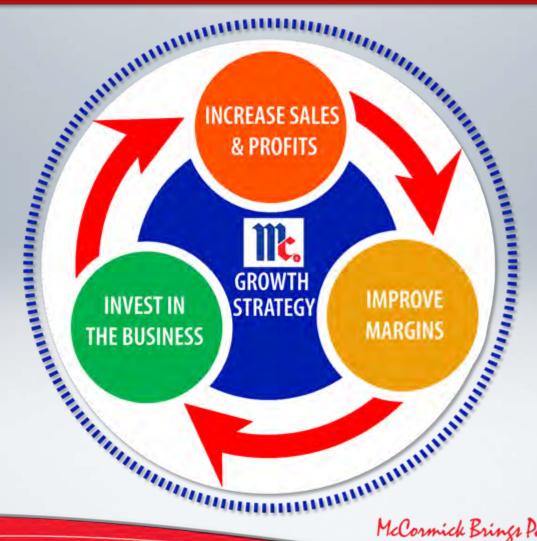
Delivering High Performance







Our Growth Strategy





2010 Results



42.5%

CCI Cost Savings

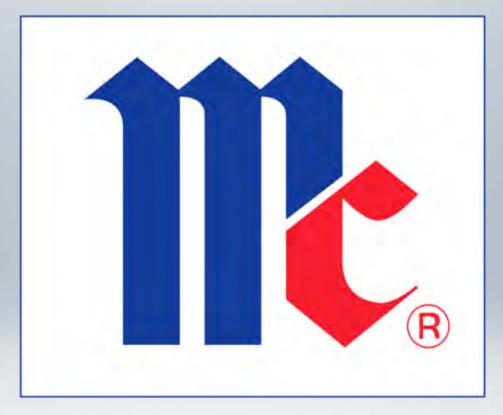
\$54 M



Managing Cash to Increase Shareholder Return

Returned \$221 Million to McCormick shareholders in dividends and share repurchases





McCORMICK





Bringing Passion to Flavor

